



July 27, 2016

Sara Molski
Assistant Policy Director
Ohio Department of Higher Education
25 South Front Street
Columbus, Ohio 43215

Assistant Director Molski:

On behalf of the Kent State University Board of Trustees, I am submitting the following information pursuant to House Bill 64 (Section 369.550). These materials include:

- The completed **2016 Affordability and Efficiency Report** for Kent State University, in a pdf entitled "Kent State_2016 TF Efficiency Report_FINAL";
- The **5-Year Goals Master Recommendations** for Kent State University, in a pdf entitled "Kent State_Master Recommendation FINAL"; and
- The **signed resolution of the Board of Trustees** authorizing the submittal of the approved report for Kent State University. This pdf is titled "2016 A&E Report Resolution Signed." As indicated in the resolution, the Board delegated authority to the Board Chair and the Chair of the Board's Finance and Administration Committee to work with the university administration to complete and submit the report. The Finance and Administration Committee conducted the review and approved the report on behalf of the Board, and has recommended its ratification by the full Board at its next scheduled business meeting in September.

If you have any questions or comments, please feel free to call me at (330) 672-2210 or email creed2@kent.edu. We would appreciate it if you send a confirmation email, so we know that we have met your deadline.

Regards,

A handwritten signature in black ink, appearing to read "Dr. Charlene Reed".

Dr. Charlene Reed
Vice President and University Secretary

Board of Trustees

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**KENT STATE UNIVERSITY
BOARD OF TRUSTEES
May 11, 2016**

Resolution 2016-39

**REGARDING COMPLETION OF THE
2016 AFFORDABILITY AND EFFICIENCY REPORT**

WHEREAS, Kent State University is committed to advancing student success while keeping true to its mission of providing a quality, affordable and accessible education for the citizens of Ohio and beyond; and

WHEREAS, toward this end, Kent State has continued to explore innovative ways of funding the academic enterprise, strategically address opportunities to right-size operating budgets, and to optimize resources by emphasizing effectiveness, efficiency and continuous process improvements; and

WHEREAS, in the early part of 2015, Governor John Kasich created the Ohio Task Force on Affordability and Efficiency to make recommendations to Ohio's institutions of higher education based on three simultaneous principles - 1) to be more efficient both in expense management and revenue generation, 2) while offering an education of equal or higher quality, and 3) decreasing costs to students and their families; and

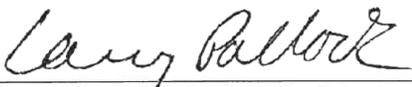
WHEREAS, the Ohio General Assembly ultimately passed Amended Substitute House Bill 64 (Section 369.550) that requires the boards of trustees of public universities to complete an efficiency review, based on the Task Force's recommendations, by July 1, 2016, and to submit findings and implementation plans to the Chancellor within 30 days, or by August 1, 2016; and

WHEREAS, consistent with that requirement, the university administration has developed an initial draft of a broad-based plan that includes a series of opportunities with the greatest potential for Kent State to deliver on the objectives set forth by the Ohio Task Force on Affordability and Efficiency; now, therefore,

BE IT RESOLVED, that

1. The Finance and Administration Committee is authorized to work with the university administration to complete the report and then, upon signature of the Board Chair and the Committee Chair, submit the 2016 Affordability and Efficiency Report to the Chancellor of the Ohio Department of Higher Education by the required deadline of August 1, 2016; and
2. The Kent State University Board of Trustees will accept and ratify the 2016 Affordability and Efficiency Report at its next regularly scheduled meeting in September 2016.

We hereby approve the submission of Kent State University's 2016 Affordability and Efficiency Report, which will be ratified at the Board's September 2016 meeting.



Larry Pollock, Chair, Board of Trustees



Stephen Colecchi, Chair, Finance and Administration Committee