



Where futures begin™

June 30, 2016

To Whom It May Concern:

In response to the recommendations of the Ohio Task Force on Affordability and Efficiency in Higher Education (the "Task Force"), attached please find the completed Master Recommendations Template, the completed 2016 Efficiency Report template, the detailed Efficiency Review and Implementation Plan for Cuyahoga Community College, and the certified resolution which affirms the Board of Trustees' approval and support of the attached documents.

As the College conducted its efficiency review, the decision was made to focus on cost-savings initiatives that would have the greatest positive impact on the dollars that could be reinvested in student-centered initiatives. To that end, the College identified twelve areas from which \$4.3 million could be reinvested annually for the next five years. Further details regarding the many existing and new efficiency and affordability measures at Cuyahoga Community College as well as additional detail regarding the College's response to the Master Recommendations can be found in the Efficiency Review and Implementation Plan.

We appreciate the diligent work of the Task Force, and the College is pleased to have the opportunity to highlight its ongoing focus on student success, completion and access to an affordable, high-quality education.

Please feel free to contact Mike Abouserhal, Vice President of Finance and Business Services, at (216) 987-4709 with any questions.

Sincerely

A handwritten signature in black ink, appearing to read "Alex Johnson".

Alex Johnson
President

Cc: David Kuntz, EVP/Treasurer
Mike Abouserhal, VP, Finance and Business Services
Claire Rosacco, VP, Government Affairs and Community Outreach

Office of the President

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Cuyahoga Community College is an affirmative action/equal opportunity institution.