

**Performance Committee
Ohio Board of Regents
Minutes of the Meeting of September 21, 2000**

The meeting of the Performance Committee of the Ohio Board of Regents was held in the Seton Center on the campus of the College of Mount St. Joseph in Cincinnati, Ohio. In attendance were the following:

Ohio Board of Regents members:

Edmund Adams, Committee Chair
Tahlman Krumm
Ralph Schey

Ohio Board of Regents staff:

Robert Sheehan, Associate Vice Chancellor, Performance Reporting & Analysis
Deborah Gavlik, Director for Budget & Resource Planning
Neal McNally, Administrator for Budget & Resource Planning
Richard Petrick, Vice Chancellor for Finance

Guests:

Sharon Brehm, Ohio University
Robert Burke, Association of Independent Colleges & Universities of Ohio
Jim Faaborg, University of Cincinnati Faculty Senate
Jim Johnson, Ohio Faculty Senate
Cindy McQuade, Inter-University Council
Pat Myers, Kent State University
Jan Neiger, Ohio Attorney General's Office
Sally Perz, University of Toledo
Pat Roberts, University of Akron
Darrell Winefordner, Ohio University

The meeting was called to order by Regent Adams. The minutes of the July 20th meeting were approved without objection.

Graduate Funding Commission Update

Associate Vice Chancellor Sheehan briefed the Committee on the Graduate Funding Commission's report titled *Principals of Good Practice in the Award of Graduate Student Financial Support*. The report is intended to provide guidance for awarding financial assistance to graduate students (specifically tuition scholarships to master and professional students). This issue had arisen from a Toledo *Blade* article asserting that the University of Toledo had been awarding tuition-free scholarships to foreign graduate students without any clear expectations. The report asserts that graduate education is becoming increasingly important to economic success, and recommends an improved reporting and approval system for tuition scholarships to masters and professional students that would be consistent with the needs of the state. Regent Adams asked about the scope of this proposal, specifically whether it applies to masters, doctoral, and/or law students. Associate Vice Chancellor Sheehan responded that the guidelines apply primarily to the masters and professional-level since doctoral education is funded with fixed shares. Regent Adams asked for clarification on the

problem the guidelines are intended to address. Associate Vice Chancellor Sheehan stated that we wanted to avoid the perception that campuses would find it fiscally convenient to provide tuition scholarships to graduate students in the absence of any clear expectations.

Regent Adams briefly updated the Committee on the status of the law school funding proposal, stating that his dialogue with law school deans regarding performance-based funding continues. Regent Adams expressed optimism that the discussions were moving in a common direction.

Status Report of the Governor's Annual Performance Report

Associate Vice Chancellor Sheehan gave a Power Point presentation detailing the progress made on the performance report for Ohio's state-supported colleges and universities, which was requested by Governor Taft. Associate Vice Chancellor Sheehan noted that there are at least four reasons to issue an annual performance report, including: (1) to ensure accountability; (2) to justify Ohio's financial commitments to higher education; (3) to help prospective students determine which college is best suited to their needs; and (4) to create benchmarks to help campuses assess their performance. The initial report will contain two parts, the first of which will focus on student success, and experiences of first-year students. The second part of the report will focus on basic facts and figures relating to higher education in Ohio. One measure of the student experience described by Associate Vice Chancellor Sheehan was the classroom experience, particularly the typical class size experienced by students. Regent Krumm asserted that based on his experiences as a student, large classes are not necessarily bad and that small classes are not always better. Regent Krumm cautioned against portraying large classes in a negative light. Regent Adams stated that having such information in the report would at least give parents and prospective students the information needed to make informed choices. Other factors that will be contained in the report include the resources available to students, student diversity, student mobility, and quantitative data regarding campus missions, costs, and state support. Vice Chancellor Petrick congratulated Associate Vice Chancellor Sheehan and the Performance Report Committee for having made significant progress in preparing the report. Regent Adams asked when the final report would be ready for Board approval. Associate Vice Chancellor Sheehan responded that a final report should be ready for review in early December.

Review of Performance Components of the Proposed FY 2002 - 2003 Budget

Associate Vice Chancellor Sheehan briefed the Committee on several of the line items included in the proposed FY 2002 - 2003 budget recommendations, stating that such requests were not as easily justifiable in the past since measures of performance and accountability were not previously available. According to Associate Vice Chancellor Sheehan, available data shows that investments in Research Challenge, for example, return \$10 for every \$1 spent. In addition, both Access Challenge and Success Challenge were described by Associate Vice Chancellor Sheehan as having clear performance outcomes. Speaking specifically about Success Challenge, Regent Krumm asked if the incentive to reduce graduation requirements creates the risk of adversely affecting the quality of academic programs. Associate Vice Chancellor Sheehan acknowledged that there is still much to be learned about the potential effects of such incentives. Ohio University Provost Sharon Brehm suggested that the need for

campuses to adhere to accreditation requirements would prevent academic quality from declining. Associate Vice Chancellor Sheehan stated that the proposed increases in Eminent Scholars funds would increase the state's research capacity, and that the new CollegeNet line item would provide the resources necessary to enhance technology literacy for students and college graduates. Stating that incentive funds for math and science education would increase the number of math and science teachers, Associate Vice Chancellor Sheehan said that too many K-12 math and science courses are being taught by teachers not certified in these fields.

Standing Items

Associate Vice Chancellor Sheehan stated that campuses are appreciative of the Regents' consideration of lifting the enrollment caps on residential universities. Vice Chancellor Petrick suggested that the issue would need to be studied more comprehensively. Regent Adams requested that this issue be kept on the agenda and that the Committee be updated as new information becomes available.

Associate Vice Chancellor Sheehan informed the Committee that Howard Gauthier had recently completed updating the market penetration report. Associate Vice Chancellor Sheehan asked if the Committee would like Dr. Gauthier to present his findings to the Performance Committee or perhaps to the full Board. Regent Krumm suggested that it would be most appropriate to have this presented to the Performance Committee.

The meeting was adjourned by Regent Adams.

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